

IAR
ATTN: Anna Clara Valverde
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VIA EMAIL TO acavalverde@iaronline.com

This letter is to confirm that IAR is a Subcontractors Trade Association member in good standing, for the membership dues period of July 1, 2025 through June 30, 2026.

Please reach out with any questions.

Regards,

Samantha Sweeney-Annarumma Senior Vice President Subcontractors Trade Association